



Scrutiny Office

Deputy Richard Renouf
Minister for Health and Social Services
By email

27th August 2019

Dear Minister

Health and Social Security Panel

Government Plan Review

I write to inform you that the Health and Social Security Panel will undertake a Scrutiny Review of the Government Plan, specifically project areas within the Panel's remit (the Terms of Reference for the review have been appended to this letter).

By way of background, a Review Panel has been established which has co-ordinated the overall scrutiny of the Government Plan. All five Scrutiny Panels will be reviewing a number of programmes, capital investment projects and actions contained within the Plan and the Review Panel has allocated a number of these projects to each Panel.

The following projects have been allocated to this Panel which we understand come under your portfolio:

- Preventable Diseases (CSP2-1-02)
- Mental Health (CSP2-2-02)
- Digital Health and Care Strategy (CSP2-3-01)
- Health P.82 Reinstate 2019 (CSP2-3-02)
- Maintaining Health and Community Care (CSP2-2-03)

Request 1: We would be very grateful if you could provide as much information as possible on each of these projects, and let us know whether there is a crossover with other Ministers.

The information we are seeking includes, but is not limited to:

- Full business plans/cases for each project - it is noted that summaries are provided in R.91 but the Panel would like the full cases for each project and any other supporting documents;
- Any Council of Ministers papers;

- Details of any external stakeholders and internal groups or boards who may have been involved in the development of the project;
- The underlying policy for each project.

A number of capital programmes have also been assigned to the Panel as follows:

| Capital Programme area | Lead Department |
|----------------------------------------------|----------------------------------------------------------------------------|
| Our Hospital (pre-feasibility vote) | Health and Community Services/Growth, Housing and Infrastructure/Treasury? |
| Learning Difficulties (pre-feasibility vote) | Health and Community Services? |
| Replacement Assets (various) | Health and Community Services |
| Mental Health Improvements | Growth, Housing and Infrastructure |
| Health Services Improvements | Health and Community Services |
| Learning Difficulties | Health and Community Services |

As you will be aware, the capital projects do not have a ministerial lead. Nonetheless we would still like to question a ministerial representative on each capital project, or at least about the policy underpinning the investment.

Request 2: Please could you identify which projects, from the list provided above, you have been involved in?

Request 3: Please could you provide the full Capital Business Case submissions for each, and any other supporting documentation?

We note that part 2 of the Government Plan sets out how the government will action on each of the five priorities in the Common Strategic Policy. In that regard, the Government Plan Review Panel has also assigned each Panel a list of actions to review. The actions allocated to the Panel are:

- Develop a Health and Wellbeing Policy Framework
- Support the reduction in preventable disease
- Improve access to Mental Health Services
- Deliver new models of primary care
- Deliver the initial stages of the Jersey Care Model
- Deliver an acute floor in the General Hospital
- Deliver care closer to home
- Implement the digital care programme
- Invest in mental health environment
- Support a programme of upgrade work to the existing General Hospital
- Upgrade existing community services
- Provide appropriate accommodation
- Replace equipment

Request 4: Please could you identify which actions, from the list provided above, you have been involved in? We note that some of the actions will relate directly to a project and would be grateful if you could correlate these in your response.

Request 5: If you think we would benefit from a briefing on any of the projects in the first instance, please let me know so these can be organised promptly.

As I'm sure you can appreciate, this is a huge piece of work and will require thorough planning in order to cover all aspects under our remit. In terms of the timescale, we ask that you provide a response to this letter and relevant documentation by **2nd September**. If this timescale poses any issues, please let us know. We will likely be holding public hearings during mid-September to early October and would appreciate your availability during this period.

We look forward to working with you and thank you in advance for your assistance on this issue.

Yours sincerely



Deputy Mary Le Hegarat
Chairman
Health and Social Security Scrutiny Panel

Terms of Reference (Generic)
Government Plan 2020
Health and Social Security Scrutiny Panel

The terms of reference for the review are as follows:

1. Note that sections/projects of the Government Plan will be allocated to Panels by the Government Plan Review Panel (GPRP) on a 'best fit' basis¹.
2. Undertake an in-depth review of the allocated sections/projects of the Government Plan 2020, considering:
 - Whether funded projects meet the Ongoing Initiatives, Common Themes and, ultimately, Common Strategic Priorities?
 - Ensuring that the projects and amendments to be lodged are consistent with the requirements of the Public Finances (Jersey) Law 2019.
 - The level of resourcing, of all forms, allocated to projects and whether this is sufficient to enable the project to meet its stated aims.
 - If project resource allocation is appropriate in relation to overall departmental budgets?
 - Whether funded projects align with Departmental objectives? [NB: if and where they exist]
 - Whether or not there are clear lines of accountability for each project?
 - The ongoing sustainability of projects.
3. Provide the GPRP with a report and any amendments by the date agreed.

¹ Projects will not directly align with Scrutiny Panels and most will involve multiple ministerial portfolios. Rather than split out projects into elements amongst various Panels, each project will be scrutinised in its entirety by a single Panel.